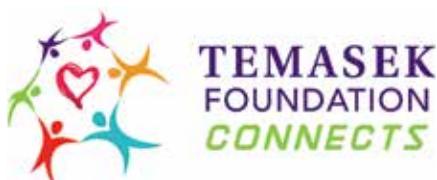




BUILDING  
BRIDGES,  
PROMOTING  
DIALOGUES

# CONTENTS

- 1 About Temasek Foundation Connects
- 2 Board and Chief Executive
- 4 Chairman’s Message
- 6 Key Highlights
- 7 Programme Spotlight
  - Singapore Summit, and  
Singapore Summit Young Societal Leaders Programme
  - Indonesia Mayors and Regents’ Programme on  
“The Future of Government, Innovation and Enterprise”
  - Temasek Regional Regulators Scholarship Programme, and  
Reserve Management Module
  - World Cities Summit Young Leaders Programme
- 11 Financial Highlights
- 12 Temasek Family of Foundations



Temasek Foundation Connects is a Singapore-based non-profit philanthropic organisation that funds and supports programmes, which seek to build bridges and partnerships, and promote dialogue and mutual understanding across our diverse communities and markets in the region and beyond. Established in 2016, it aims to foster cooperation and growth in a globalised and interconnected world of opportunities.

The Foundation's programmes promote dialogue, and advance collective knowledge and mutual understanding in key areas that are important to Singapore and on a global front. These include various issues such as security, geopolitics and economic imperatives of emerging markets, as well as best practices in areas such as corporate governance and stewardship. The Foundation manages two endowments – the Hon Sui Sen Endowment and the S Rajaratnam Endowment.

Temasek Foundation Connects is a member of the Temasek Family of Foundations, which was established by Temasek to better serve the evolving needs of the wider community, reinforcing its approach to sustainable giving.

# BOARD AND CHIEF EXECUTIVE

Temasek Foundation Connects

**Chairman**

**Mr Benny Lim**

---

**Director**

**Dr Beh Swan Gin**

Chairman, Singapore Economic Development Board

---

**Director**

**Mr Albert Chua**

Permanent Secretary, Ministry of the Environment and Water Resources

---

**Director**

**Mr Janadas Devan**

Chief of Government Communications, Ministry of Communications and Information  
Deputy Secretary, Prime Minister's Office  
Director, Institute of Policy Studies

---

**Director**

**Mr Khoo Teng Chye**

Executive Director, Centre for Liveable Cities



*From Left to Right: Dr Beh Swan Gin, Mr Benny Lim, Mr Albert Chua, Mr Janadas Devan.*

**Director**                      **Mr Quek See Tiat**  
President, Council for Estate Agencies

---

**Chief Executive**            **Mr Lim Hock Chuan**  
Temasek Foundation Connects  
Temasek Foundation Ecosperity

---

**Staff Team**

**Ms Corinna Chan** (Senior Director, Programmes and Partnerships)  
**Ms Heng Li Lang** (Senior Director, Programmes and Partnerships)  
**Ms Mui Seah Lee** (Deputy Director, Singapore Summit Programme Office)  
**Mr Jake Ho** (Associate Director, Programmes and Partnerships)  
**Mr Joshua Wong** (Associate Director, Communications and Partnerships)  
**Mr Eddie Choo** (Manager, Programmes and Partnerships)  
**Mr Anders Soh** (Manager, Programmes and Partnerships)  
**Ms Angeline Wong** (Manager, Administration and Programme Management)  
**Ms Kate Wong** (Manager, Programmes and Partnerships)



---

*From Left to Right: Mr Khoo Teng Chye, Mr Quek See Tiat, Mr Lim Hock Chuan.*

The mission of Temasek Foundation Connects (TF Connects) is to 'build bridges' among leaders and potential leaders and through them, bridges across their communities. Good programmes are an important means to help make this happen.

Programmes need to be curated with effective partners to establish them as key platforms regionally or internationally to attract participants to attend. Programmes provide a platform for us to come together, to pool our knowledge, share our views and experiences and deepen our understanding of issues of common interest or shared concern.

More than that, good and well organised programmes facilitate active participation – exchange and engagement – and in so doing, provide an opportunity for people to 'connect', to get to know one another as we learn to understand how different and yet how similar we also are, in our perspectives, concerns and values. Hopefully, such connections can be sustained and will grow over time long after the programme has ended.

TF Connects has tried therefore to select and curate programmes which firstly deliver on knowledge or subject content that are of significance, in terms of urgency or of relevance to our times, to Singapore, to the region and to our peoples. We have also sought to do so in a manner that facilitates participants to engage and interact and form meaningful experiences and relationships. The challenge ahead is to find practical ways to help sustain the connections made among the participants when they leave the programme and return to their lives.

An inspired TF Connects staffer recalled these lines from a poem which read: "The old man crossed in the twilight dim; The sullen stream had no fear for him; But he turned, when safe on the other side, And build a bridge to span the tide"

When asked by a fellow pilgrim why build a bridge when he has already crossed the chasm and has no use for it, the old man said: "There followeth after me today, A youth, whose feet must pass this way. This chasm, that has been

naught to me, To that fair-haired youth may a pitfall be. He, too, must cross in the twilight dim; Good friend, I am building this bridge for him."

The poem aptly titled "The Bridge Builder" reminds us that in the end, building bridges is not just for today, but more importantly for tomorrow and the generations to come.

In FY17/18, TF Connects has committed to 20 programmes, which represents a fourfold increase from FY16/17. These programmes amounted to S\$4.7 million in committed funding and reached out to 1,440 direct participants.

We believe that more can still be done and needs to be done. We look forward to another active and purposeful year.

**Mr Benny Lim**  
Chairman



“

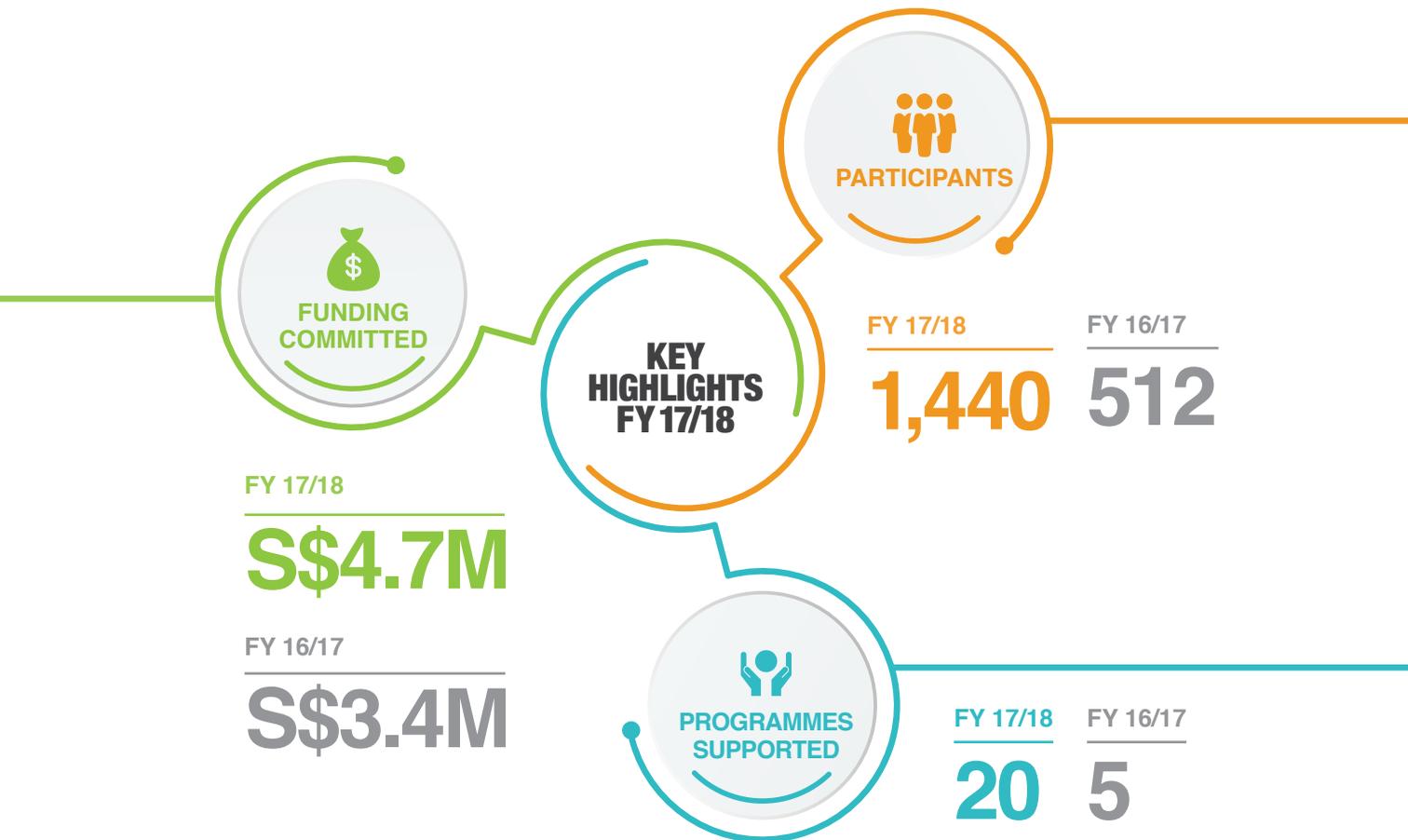
**Building bridges is not  
just for today, but more  
importantly for tomorrow  
and the generations to come.**

”

# KEY HIGHLIGHTS

Temasek Foundation Connects curates programmes to facilitate knowledge development, understanding and the forming of connections between participants from diverse communities across business, academia and government, in Singapore and ASEAN. The Foundation seeks to promote an outward-oriented, non-insular worldview that appreciates our interconnectedness and interdependencies; embed Singapore and Singaporeans in the growth and development of the region and beyond; initiate and sustain, at the individual level, connections that last through one's professional life and beyond.

In addition to the Temasek Regional Regulators Scholarship Programme under the Hon Sui Sen Endowment, and Singapore Summit under the S Rajaratnam Endowment, the Foundation has supported another 18 programmes in FY17/18. These programmes cover key areas that engage with leaders and future leaders from the public, private and people sectors in ASEAN and Asia.



## Singapore Summit



*Close to 400 regional and global business leaders and prominent thinkers engaged in discussions on geopolitical and economic developments, the future of free trade, and technological advancements at Singapore Summit 2017.*

### Scope

A by-invitation event bringing together business and thought leaders from Asia and the world to discuss issues that impact regional and global growth, prosperity and stability, and to develop and share ideas on deeper partnerships between the public and private sectors for the future economy.

### Supporting Agencies

Singapore Economic Development Board, GIC, Monetary Authority of Singapore, Temasek

### Duration

Annual

## Singapore Summit Young Societal Leaders Programme



*18 young change-makers from around the world were gathered for an intergenerational dialogue on how to strengthen societies.*

### Scope

A by-invitation leadership development programme designed for young leaders, aged 40 and under, who are doing significant work to better societies. Participants from around the world gathered in Singapore to share their perspectives, passion and purpose, and engage in intergenerational conversations with senior business leaders and policymakers.

### Programme Partner

Institute for Societal Leadership

### Duration

Annual

## Indonesia Mayors and Regents' Programme on “The Future of Government, Innovation and Enterprise”



*Participants took learnings from the Singapore journey and from one another, as well as established professional linkages and friendships, to improve their cities and regencies.*

### Scope

A capability building study visit programme on sharing Singapore's experience in driving economic growth and transformation, with Indonesian cities and regencies to address similar challenges that come with the fourth industrial revolution. The programme included learning journeys, site visits, workshops, discussions and networking sessions.

### Programme Partners

Civil Service College; Indonesia's National Institute of Public Administration

### Duration

2018

## Temasek Regional Regulators Scholarship Programme, and Reserve Management Module



*30 regional financial leaders from nine countries were equipped with relevant knowledge and experiences to allow them to better formulate policies and guidelines in their respective work areas.*

---

### Scope

A yearly financial talent capability building programme offering scholarships for around ten nominated Asian central bankers and financial regulators, to support longer-period engagement and experience sharing through participation in the Master in Wealth Management (MWM) programme. They interacted with other fee-paying participants coming from Singapore, ASEAN and the world. Besides regular coursework, the MWM programme also included site visits, workshops, internships as well as short study blocks in Europe and the United States.

Besides the main MWM programme, scholarship recipients in 2017 also attended a short module on reserve and sovereign fund management. This module was open to an additional ten sponsored Asian central bankers and financial regulators, as well as other fee-paying participants from Singapore, ASEAN and beyond.

---

**Programme Partner** Wealth Management Institute

---

**Duration** Annual

---

## World Cities Summit Young Leaders Programme



Around 90 young leaders in the public and private sectors from close to 40 cities attended the World Cities Summit Young Leaders Symposium 2018 and related events.

<b>Scope</b>	A professional networking and thought leadership platform on urban issues connecting a network of close to 400 and growing mayors, city officials and public and private sector leaders from Singapore, ASEAN and the world. Besides the World Cities Summit Young Leaders Symposium, there were at least three networking sessions held throughout the year to deepen engagement with the young leaders network.
<b>Programme Partner</b>	Centre for Liveable Cities
<b>Duration</b>	Annual

## Statement of Financial Position

As at 31 March 2018

	31 March 2018 \$	31 March 2017 \$
<b>Assets</b>		
<b>Non-current</b>		
Intangible asset	22,283	-
Plant and equipment	39,310	62,908
	<b>61,593</b>	62,908
<b>Current</b>		
Account receivables	117,079	532,268
Prepayments	3,388	-
Cash and cash equivalents	1,734,161	-
	<b>1,854,628</b>	532,268
<b>Total assets</b>	<b>1,916,221</b>	595,176
<b>Accumulated funds</b>		
Funds	1,143,675	226,219
<b>Liabilities</b>		
<b>Current</b>		
Other payables	772,546	368,957
<b>Total funds and liabilities</b>	<b>1,916,221</b>	595,176

## Statement of Financial Activities

As at 31 March 2018

	Year ended 31 March 2018 \$	Period from 1 June 2016 (the date of incorporation) to 31 March 2017 \$
<b>Incoming resources</b>		
Programme grants	3,922,144	41,724
Operating grants	634,135	358,171
Capital grants	41,343	2,741
Miscellaneous income	-	1,688
<b>Total incoming resources</b>	<b>4,597,622</b>	404,324
<b>Resources expended</b>		
Programme expenses	3,922,144	41,724
Depreciation of plant and equipment	38,160	2,741
Amortisation of computer software	3,183	-
Employee benefit costs	490,983	319,669
General and administrative expenses	143,152	40,190
<b>Total resources expended</b>	<b>4,597,622</b>	404,324
<b>Net incoming resources</b>	<b>-</b>	<b>-</b>

# TEMASEK FAMILY OF FOUNDATIONS

Since inception in 1974, Temasek has established 18 endowments focusing on building people, building communities, building capabilities and rebuilding lives. The endowments were regrouped in 2016 under six Temasek Foundations, to better plan and deliver community programmes under their respective mandates.



**Temasek Foundation Cares** focuses on improving the lives of underprivileged individuals, families and communities in Singapore, which include the elderly, those needing palliative care and people with special needs. In addition to its existing endowment, Temasek Foundation Cares also manages four others – the Balaji Sadasivan Endowment for healthcare capability building, the Ee Peng Liang Endowment for social services capability building, the Health and Wellness Endowment that focuses on preventive health and the general well-being of the community, and the Temasek Emergency Preparedness Fund for enhancing community emergency resilience and preparedness.



**Temasek Foundation Connects** seeks to build bridges and promote dialogue and mutual understanding across our diverse communities in the region and beyond. Its programmes reach out to leaders from the public, private and people sectors in ASEAN and Asia. These programmes advance collective knowledge and mutual understanding in key areas that are important to Singapore and on a global front. The Foundation manages the Hon Sui Sen Endowment and the S Rajaratnam Endowment.



**Temasek Foundation Ecosperity** champions sustainability of our ecosystem, in order to enhance sustained liveability in Singapore and beyond. It funds translational research that brings about enduring solutions, systems and capabilities against environmental, biological and other adversities affecting our community. Temasek Foundation Ecosperity manages the Sustainability Endowment.



**Temasek Foundation Innovates** supports programmes which focus on developing innovative and practical solutions for a better life through research and development. It aims to strengthen research capabilities by nurturing talents and encouraging cross collaborations. The Foundation manages two endowments – Singapore Millennium Foundation and a science, technology, engineering and mathematics endowment which supports Temasek Life Sciences Laboratory, a biomolecular research institute.



**Temasek Foundation International** partners Singapore and international organisations to fund and support capability building programmes in the areas of healthcare, education, public administration, urban management and disaster response in Asia and beyond. These programmes enable human and social capital development, contributing towards a more vibrant and connected global community, with positive networks of cooperation. The Foundation manages the STEP Endowment, which focuses on social and cultural activities, leadership, environment and innovation, to help youth in Asia build bridges of friendship, goodwill and understanding.



**Temasek Foundation Nurtures** supports programmes which focus on education and professional development, with the aim of building a community of passionate learners who contribute to society. Through its six endowments, the Foundation develops talent and fosters learning and growth, especially for the young in the areas of music, arts, sports, mathematics and science, engineering and technology.



This report is printed on environmentally friendly paper.



**Temasek Foundation Connects CLG Limited**

(Company Registration Number: 201614829H)

60B Orchard Road #06-18 Tower 2  
The Atrium@Orchard Singapore 238891

[TfConnects@temasekfoundation.org.sg](mailto:TfConnects@temasekfoundation.org.sg)  
[www.temasekfoundation-connects.org.sg](http://www.temasekfoundation-connects.org.sg)  
#TfConnects